RLX Technology Inc.

Earnings Presentation Q1 2023



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This presentation contains forward-looking statements. These statements are made under the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by terminology such as "may," "will," "expect," "anticipate," "aim," "estimate," "intend," "plan," "believe," "is/are likely to," "potential," "continue" and similar statements. Among other things, quotations from management in this announcement, as well as the Company's strategic and operational plans, contain forward-looking statements. The Company may also make written or oral forward-looking statements in its periodic reports to the U.S. Securities and Exchange Commission, in its annual report to shareholders, in press releases and other written materials and in oral statements made by its officers, directors or employees to third parties. Statements that are not historical facts, including but not limited to statements about the Company's beliefs and expectations, are forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. A number of factors could cause actual results to differ materially from those contained in any forward-looking statement, including but not limited to the following: the Company's growth strategies; its future business development, results of operations and financial condition; trends and competition in China's e-vapor market; changes in its revenues and certain cost or expense items; PRC governmental policies, laws and regulations relating to the Company's industry, and general economic and business conditions globally and in China and assumptions underlying or related to any of the foregoing. Further information regarding these risks, uncertainties or factors is included in the Company's filings with the U.S. Securities and Exchange Commission. All information provided in this press release and in the attachments is current as of the date of this press release, and the Company does not undertake any obligation to update

This presentation also contains non-GAAP financial measures, the presentation of which is not intended to be considered in isolation or as a substitute for the financial information prepared and presented in accordance with U.S. GAAP. In addition, the Company's calculation of these non-GAAP financial measures may be different from the calculation used by other companies, and therefore comparability may be limited. The reconciliation of those measures to the most comparable U.S. GAAP measures is contained within this presentation or the earnings press release.



RLX TECH

Current Product Portfolio













RLXTECH

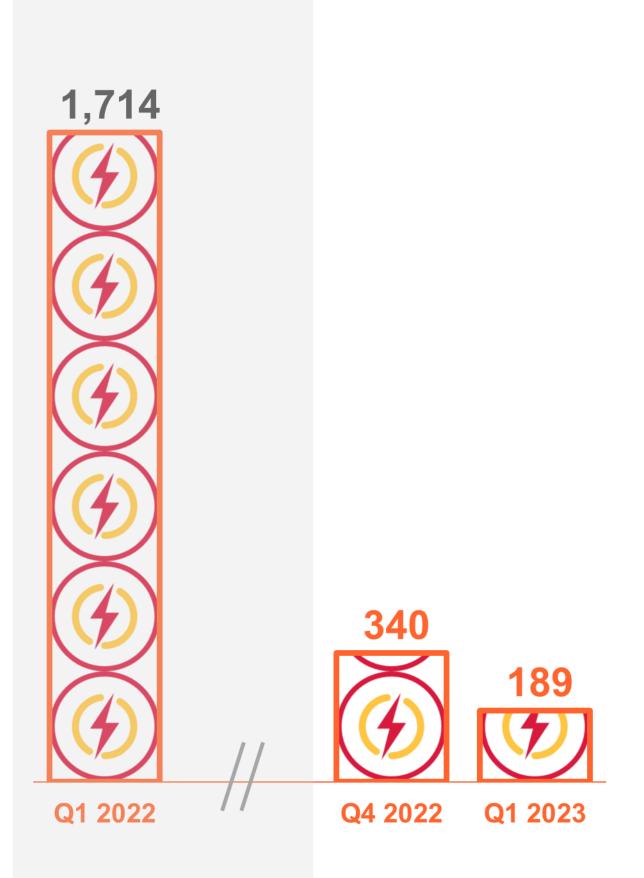
Q1 2023 Financial Highlights

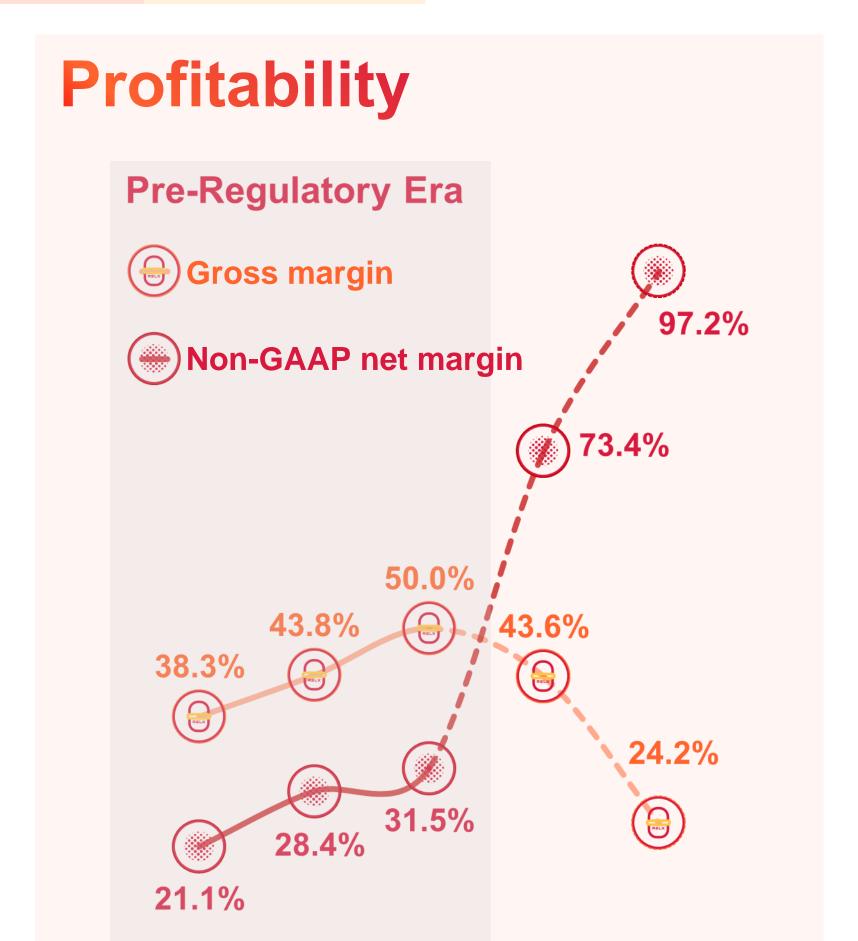


Net Revenues

RMB millions

Pre-Regulatory Era

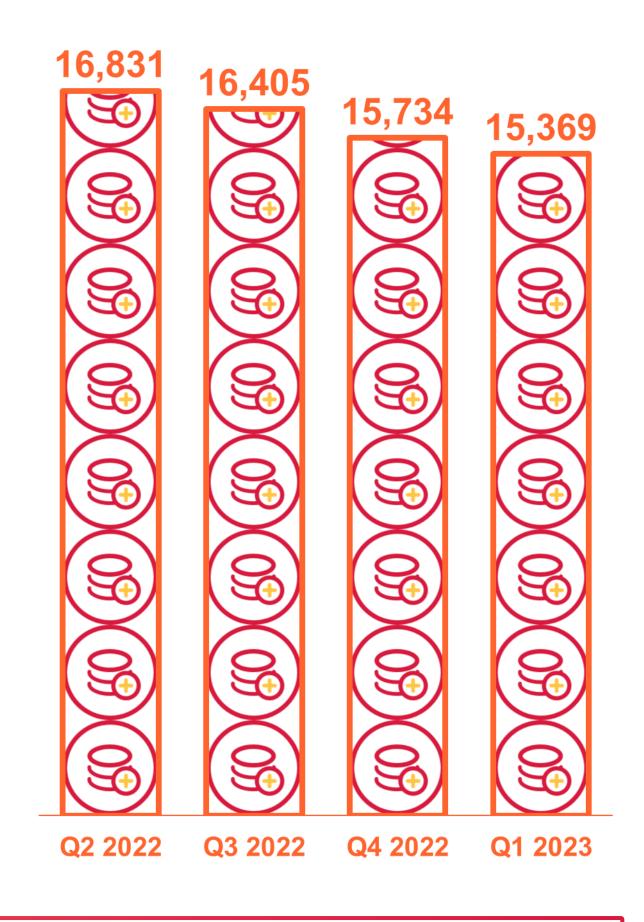




Q1 2022 Q2 2022 Q3 2022 Q4 2022 Q1 2023

Capital Resources

RMB millions



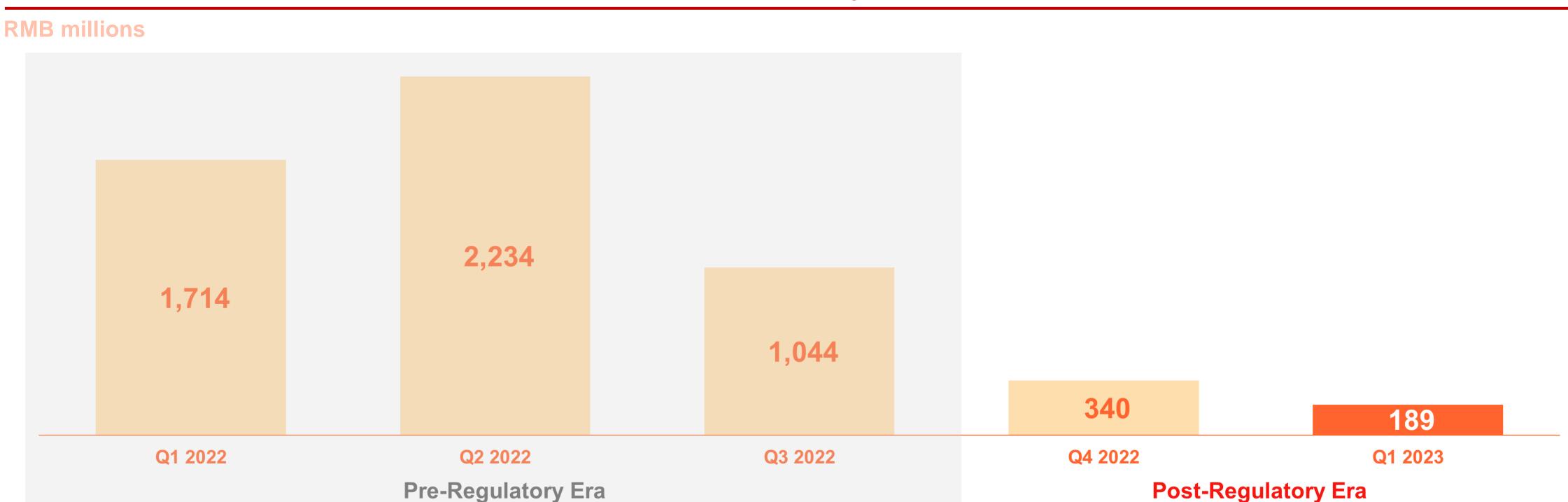
^{• &}quot;Electronic Cigarette" Mandatory National Standards took effect from October 1, 2022.

[•] Excise Tax: E-cigarette manufacturers/importers are subject to ad valorem tax at the rate of 36% on the production or import of e-cigarettes from November 1, 2022.

Quarterly Net Revenues



Net Revenues by Quarter



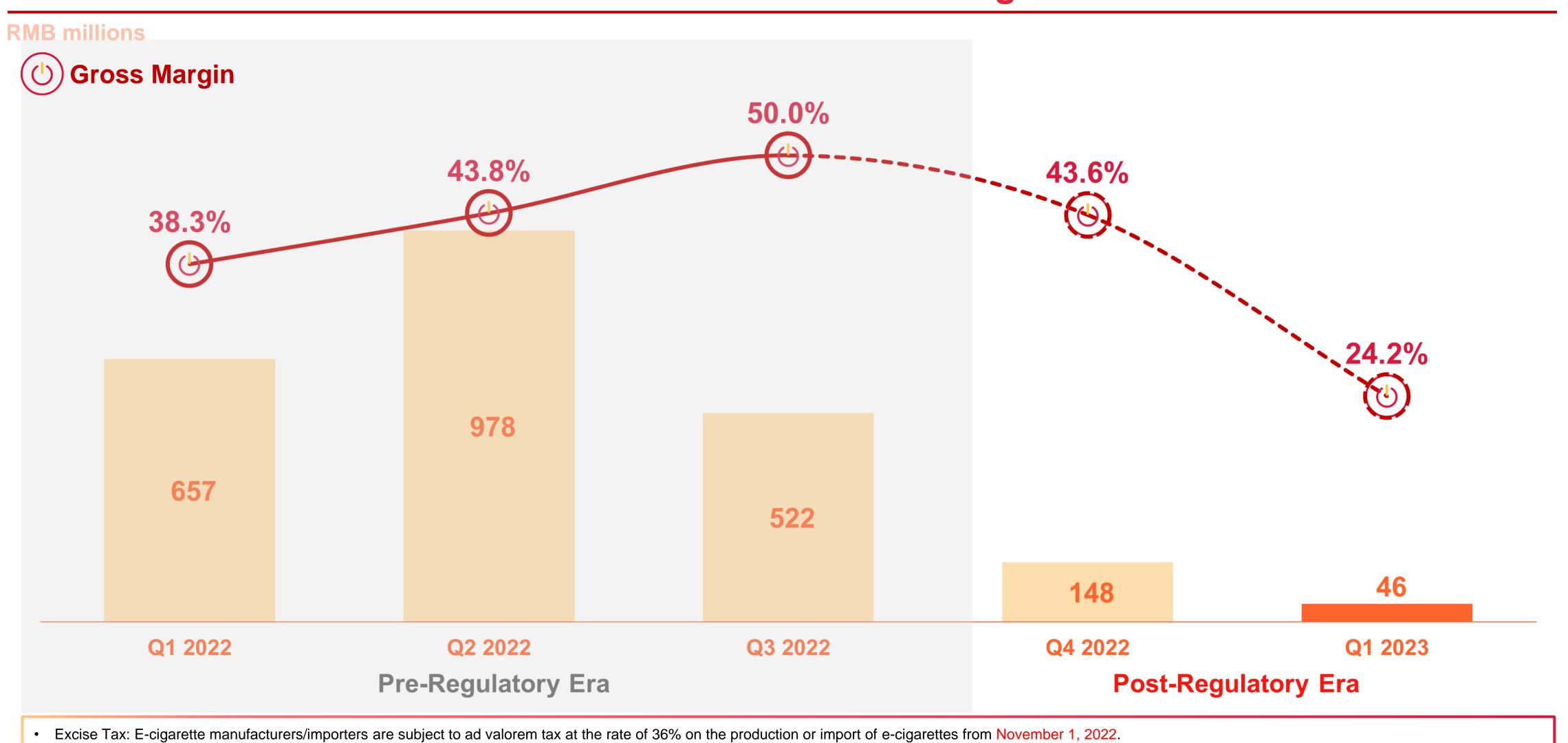
The YoY decrease in quarterly net revenues was primarily due to:

- The discontinuation of our older products
- The negative impact of illegal products in the market, which led to users' slower-than-expected adoption of our new products that comply with national standards.

Gross Profit and Gross Margin



Gross Profit and Gross Margin



Quarterly Gross Margin Waterfall Analysis





The decrease was primarily due to the imposition of a 36% excise tax which came into effect on November 1, 2022.

Non-GAAP Operating Expenses



32.8%

Non-GAAP Selling Expenses

Non-GAAP General and **Administrative Expenses** Non-GAAP Research and **Development Expenses**

RMB millions

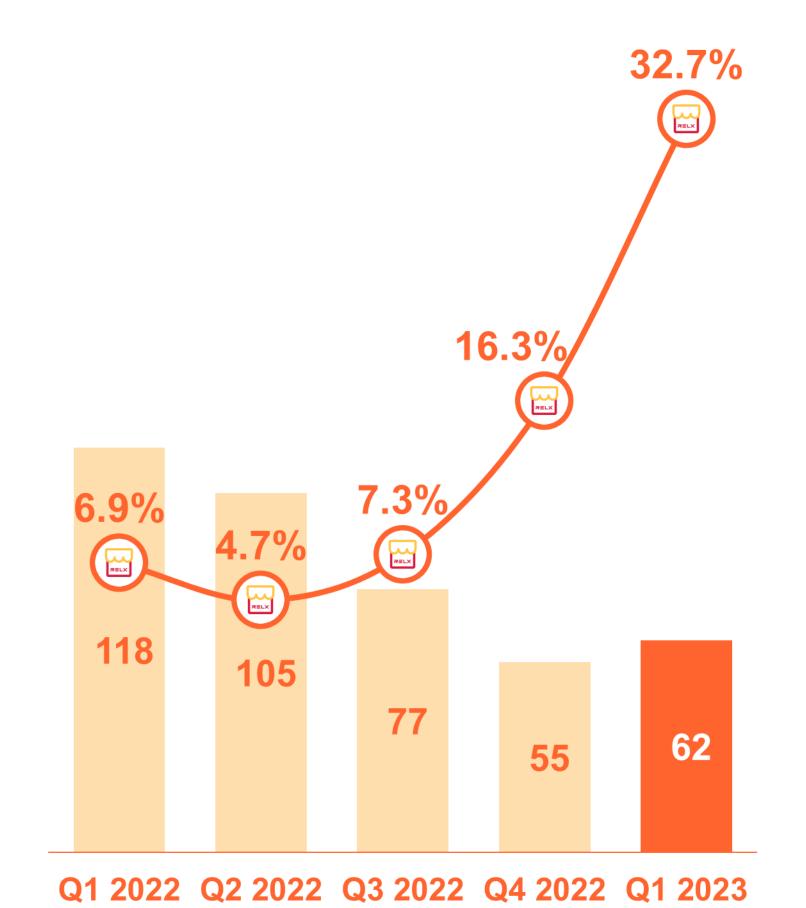
As % of Net Revenues

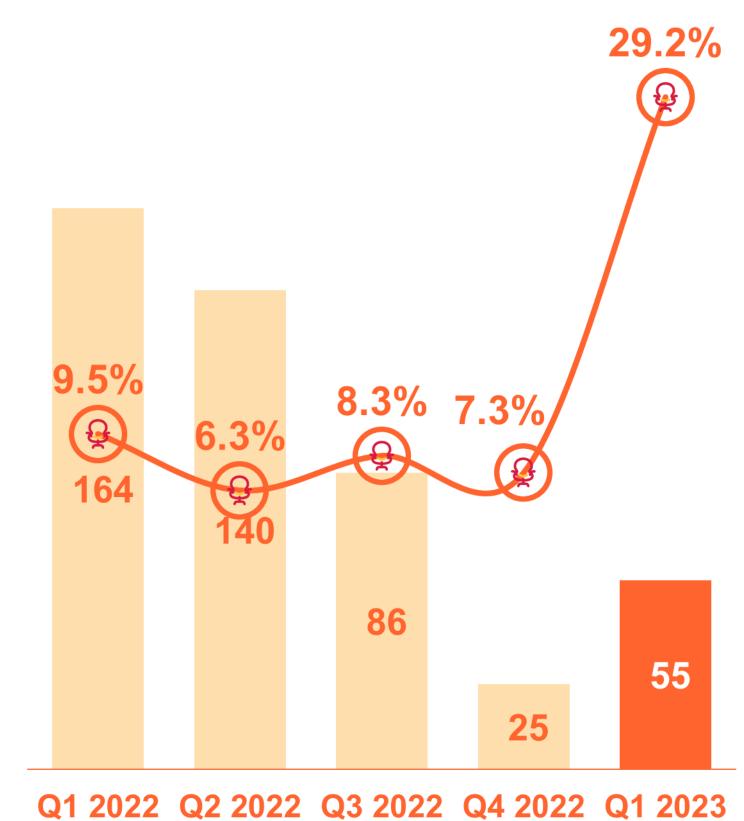
RMB millions

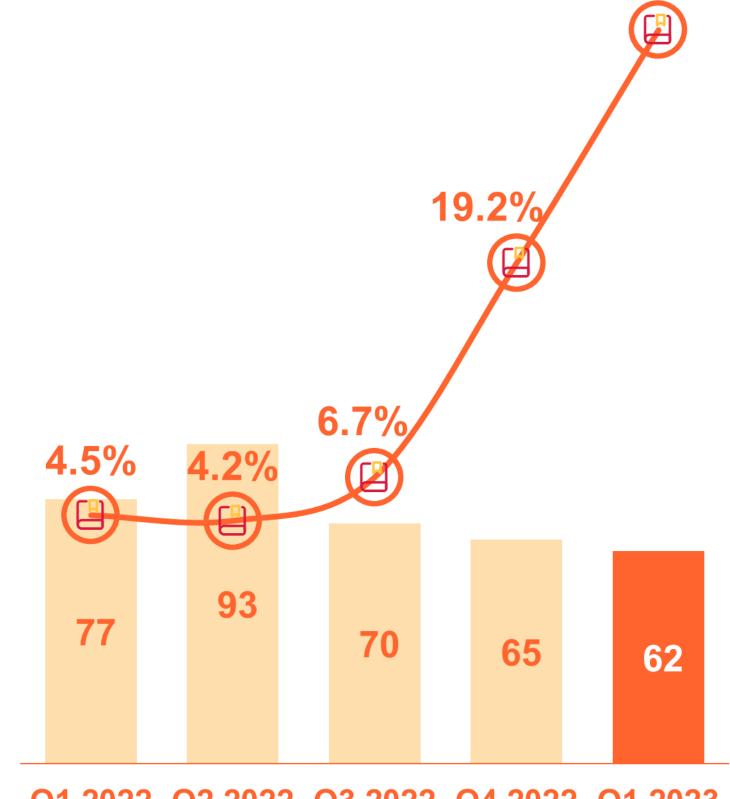
As % of Net Revenues

RMB millions

As % of Net Revenues







Q1 2022 Q2 2022 Q3 2022 Q4 2022 Q1 2023

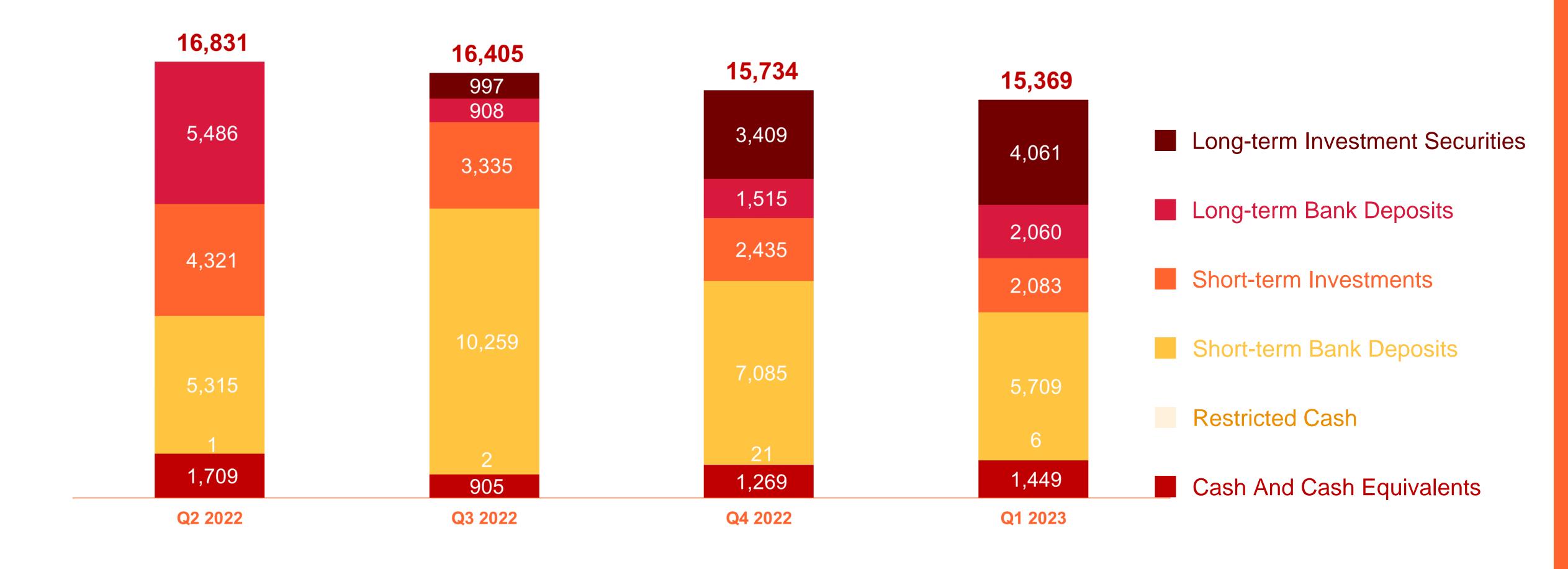
GAAP to Non-GAAP Net Income Reconciliation RLX TECH

(In DMP thousands)	For the Three Months Ended			
(In RMB thousands)	Mar 31, 2022	Dec 31, 2022	Mar 31, 2023	
Net Income/(Loss)	687,055	(225,125)	(56,305)	
Add: Share-based Compensation Expenses				
Selling Expenses	(41,939)	41,239	23,955	
General and Administrative Expenses	(230,087)	369,447	201,343	
Research and Development Expenses	(53,211)	64,165	14,654	
Non-GAAP Net Income	361,818	249,726	183,647	
Non-GAAP NPM (%)	21.1%	73.4%	97.2%	
Net Income/(Loss) attributable to RLX Technology Inc.	705,281	(228,480)	(56,966)	
Add: Share-based Compensation Expenses	(325,237)	474,851	239,952	
Non-GAAP Net Income Attributable to RLX Technology Inc.	380,044	246,371	182,986	
Non-GAAP Net Income per Ordinary Share/ADS				
- Basic	0.284	0.188	0.139	
- Diluted	0.281	0.186	0.136	
Weighted Average Number of Ordinary Shares/ADSs				
- Basic	1,336,118,854	1,310,229,331	1,316,798,713	
- Diluted	1,354,294,220	1,324,475,455	1,345,828,279	

Capital Resources



Capital Resources



Income Statements



(In DMD the constal)	For the Three Months Ended			
(In RMB thousands)	Mar 31, 2022	Dec 31, 2022	Mar 31, 2023	
Net Revenues	1,714,450	340,012	188,877	
Cost of Revenues	(1,057,447)	(139,073)	(78,693)	
Exercise Taxes on Products		(52,668)	(64,458)	
Gross Profit	657,003	148,271	45,726	
Operating Expenses:				
Selling Expenses	(75,947)	(96,673)	(85,761)	
General and Administrative Expenses	66,395	(394,207)	(256,504)	
Research and Development Expenses	(24,007)	(129,558)	(76,682)	
Total Operating Expenses	(33,559)	(620,438)	(418,947)	
Income/(Loss) From Operations	623,444	(472,167)	(373,221)	
Other Income:				
Interest Income, net	27,151	54,617	148,803	
Investment Income	32,239	25,557	21,385	
Others, net	116,857	150,625	129,157	
Income/(Loss) Before Income Tax	799,691	(241,368)	(73,876)	
Income Tax (Expense)/Benefit	(112,636)	16,243	17,571	
Net Income/(Loss)	687,055	(225,125)	(56,305)	
Less: Net (Loss)/Income Attributable to Noncontrolling Interests	(18,226)	3,355	661	
Net Income/(Loss) attributable to RLX Technology Inc.	705,281	(228,480)	(56,966)	
Other Comprehensive Income:				
Foreign Currency Translation Adjustments	(45,824)	(215,246)	(148,096)	
Unrealized (Loss)/Income on Long-term Investment Securities	·	(5,425)	2,873	
Total Other Comprehensive Loss	(45,824)	(220,671)	(145,223)	
Total Comprehensive Income/(Loss)	641,231	(445,796)	(201,528)	
Less: Total Comprehensive (Loss)/Income Attributable To Noncontrolling Interests	(18,226)	3,355	661	
Total Comprehensive Income/(Loss) Attributable To RLX Technology Inc.	659,457	(449,151)	(202,189)	

Balance Sheets



(In DMD the group de)	As of	As of	
(In RMB thousands)	Dec 31, 2022	Mar 31, 2023	
ASSETS			
Current Assets			
Cash and Cash Equivalents	1,268,512	1,448,820	
Restricted Cash	20,574	6,289	
Short-Term Bank Deposits, net	7,084,879	5,709,492	
Receivables From Online Payment Platforms	3,000	3,940	
Short-Term Investments	2,434,864	2,083,215	
Accounts And Notes Receivable, net	51,381	73,735	
Inventories, net	130,901	101,981	
Amounts Due From Related Parties	5,112	7,087	
Prepayments and Other Current Assets, net	198,932	309,398	
Total Current Assets	11,198,155	9,743,957	
Non-Current Assets			
Property, Equipment and Leasehold Improvement, net	87,871	89,266	
Intangible Assets, net		7,643	
	7,552 8,000	8,000	
Long-Term Investments, net			
Deferred Tax Assets, net	63,894	63,894	
Right-of-Use Assets, net	75,008	61,793	
Long-Term Bank Deposits, net	1,515,428	2,060,476	
Long-Term Investment Securities, net	3,409,458	4,060,942	
Other Non-Current Assets, net	13,458	9,483	
Total Non-Current Assets	5,180,669	6,361,497	
Total Assets	16,378,824	16,105,454	
Cash And Cash Equivalents	1,268,512	1,448,820	
Restricted Cash	20,574	6,289	
Short-Term Bank Deposits, net	7,084,879	5,709,492	
Short-Term Investments			
	2,434,864	2,083,215	
Long-Term Bank Deposits, net	1,515,428	2,060,476	
Long-Term Investment Securities, net Total Cash and Cash Equivalents	3,409,458	4,060,942	
Total Cash and Cash Equivalents	15,733,715	15,369,234	

Balance Sheets (Cont'd)

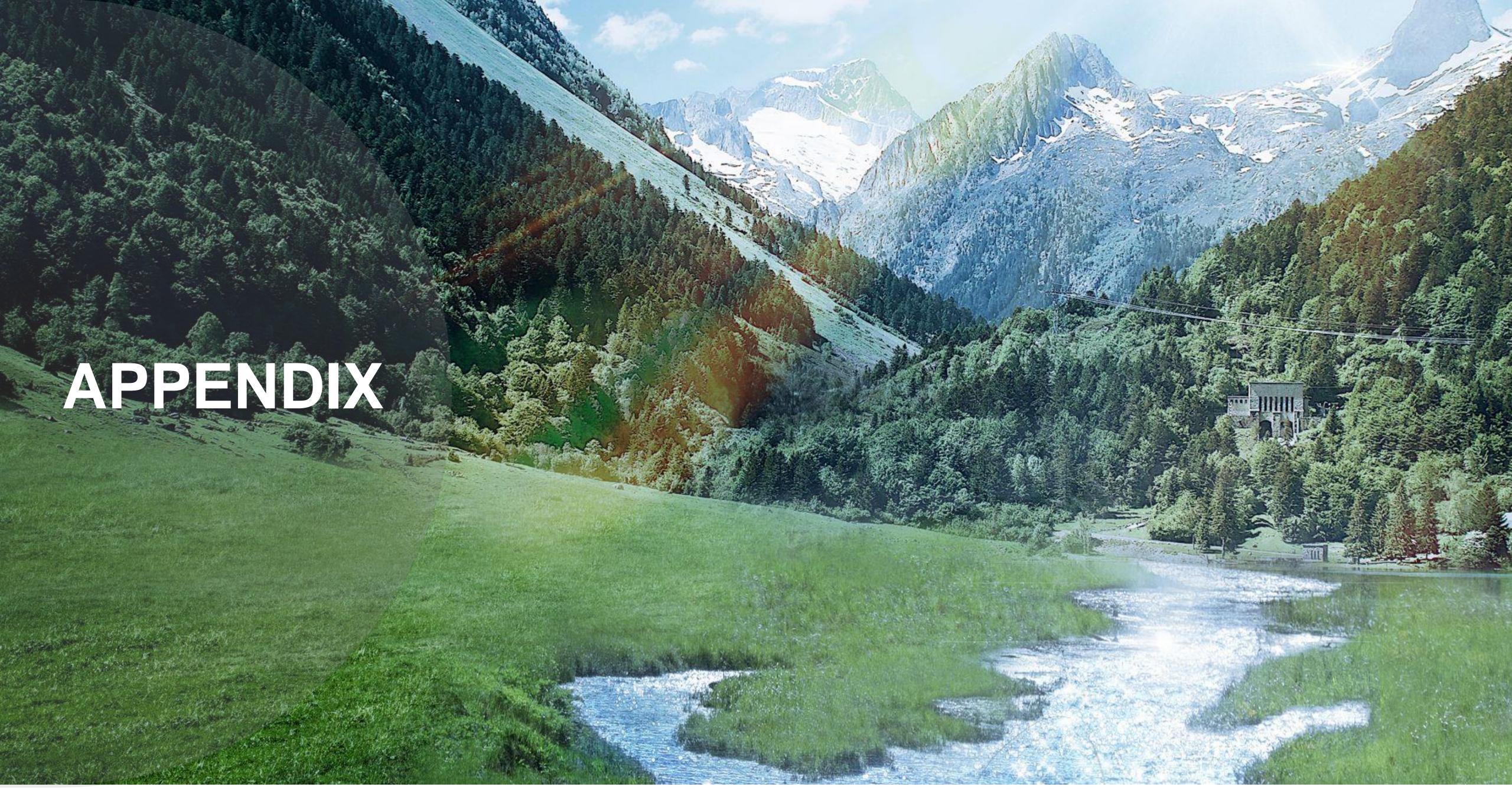


(In DMD thousands)	As of	As of		
(In RMB thousands)	Dec 31, 2022	Mar 31, 2023		
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current Liabilities				
Accounts And Notes Payable	269,346	47,350		
Contract Liabilities	75,226	45,699		
Salary And Welfare Benefits Payable	127,749	128,491		
Taxes Payable	109,676	54,568		
Amounts Due To Related Parties	423	1,071		
Accrued Expenses And Other Current Liabilities	161,455	167,511		
Lease Liabilities - Current Portion	45,955	39,330		
Total Current Liabilities	789,830	484,020		
Non-Current Liabilities				
Deferred Tax Liabilities	8,653	8,653		
Lease Liabilities - Non-Current Portion	39,968	32,056		
Total Non-Current Liabilities	48,621	40,709		
Total Liabilities	838,451	524,729		
Shareholders' Equity:				
Total RLX Techology Inc. shareholders' Equity	15,569,060	15,608,751		
Noncontrolling Interests	(28,687)	(28,026)		
Total Shareholders' Equity	15,540,373	15,580,725		
Total Liabilities And Shareholders' Equity	16,378,824	16,105,454		

Statements of Cash Flows



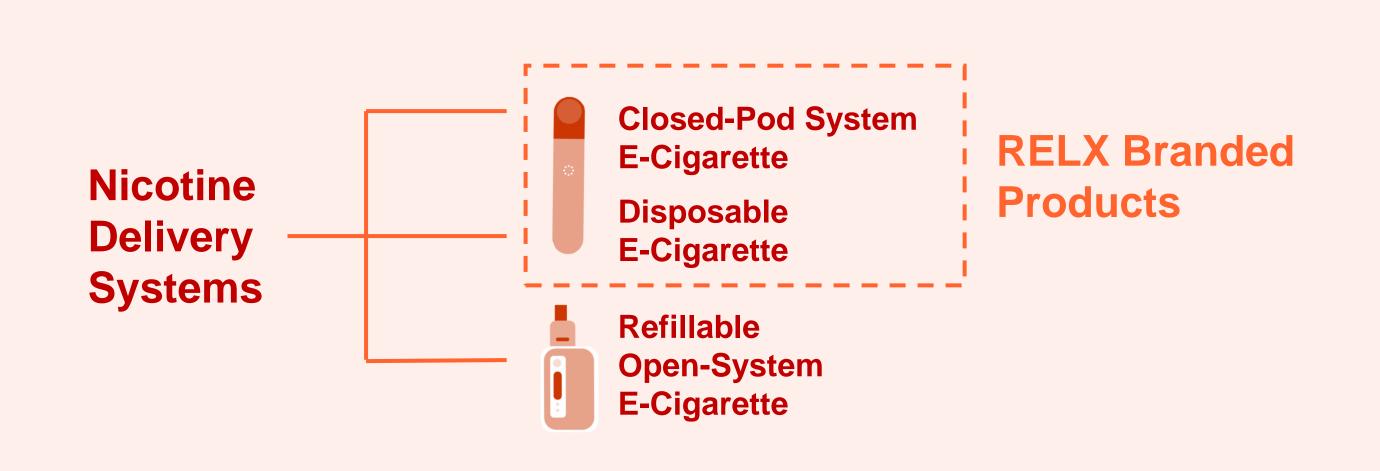
(In DMP thousands)	For the Three Months Ended		
(In RMB thousands)	Mar 31, 2022	Dec 31, 2022	Mar 31, 2023
Net Cash Generated From / (Used In) Operating Activities	308,169	(248,866)	(230,686)
Net Cash (Used In) / Generated From Investing Activities	(950,764)	752,545	381,954
Net Cash (Used In) / Generated From Financing Activities	(161,612)	(150,647)	4,346
Effect Of Foreign Exchange Rate Changes On Cash, Cash Equivalents And Restricted Cash	(20,556)	29,287	10,409
Net (Decrease) / Increase In Cash And Cash Equivalents And Restricted Cash	(824,763)	382,319	166,023
Cash, Cash Equivalents And Restricted Cash At The Beginning of The Period	5,209,467	906,767	1,289,086
Cash, Cash Equivalents And Restricted Cash At The End of The Period	<u>4,384,704</u>	<u>1,289,086</u>	<u>1,455,109</u>

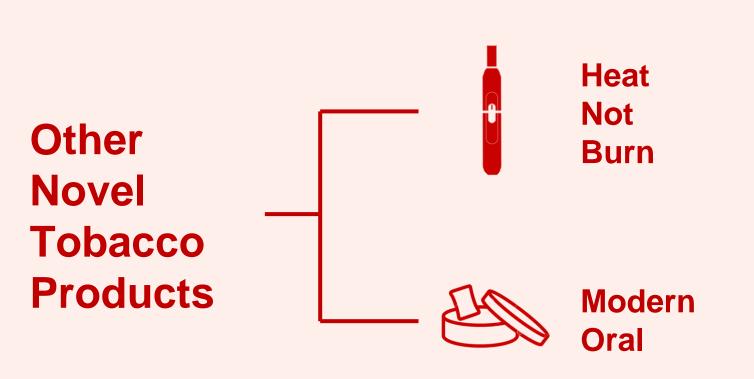


RLXTECH

E-cigarettes Industry Overview

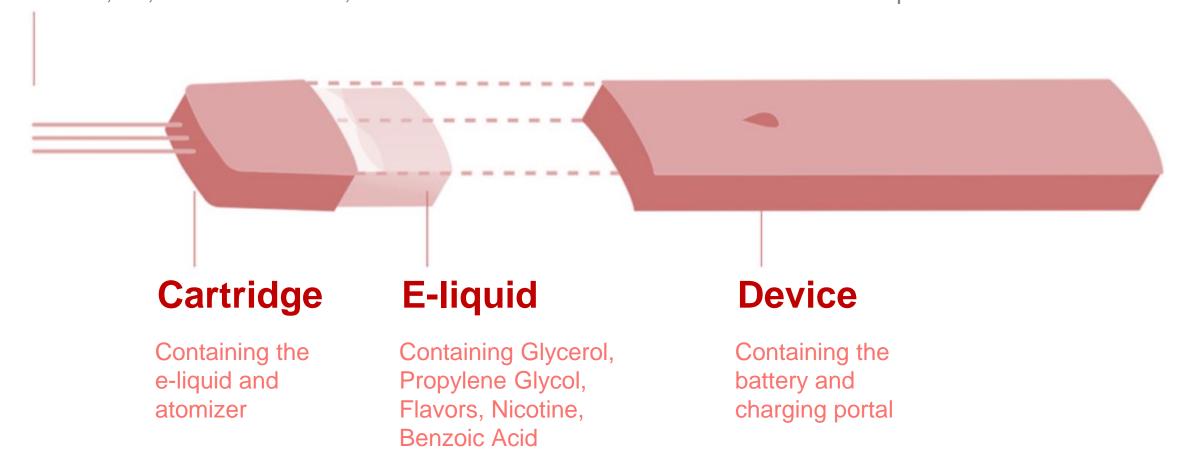






From E-liquid to Aerosol

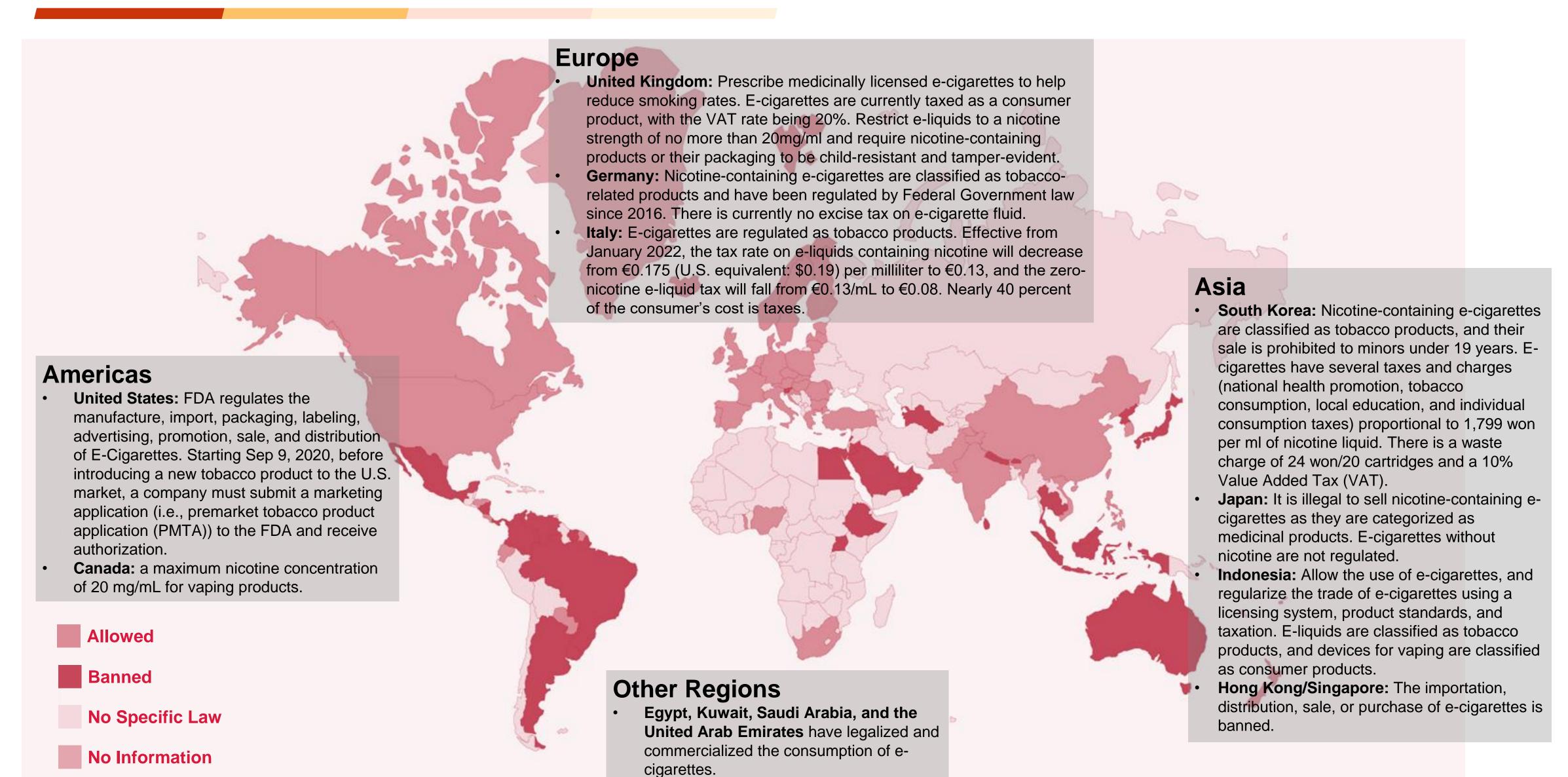
Using an atomizer to heat up e-liquid in a cartridge to produce aerosol without fire, flame, tobacco, tar, carbon monoxide, and other chemicals found in combustible tobacco products.





Global E-cigarettes Regulatory Landscape





E-cigarettes Regulations in China



Pre-Regulatory Era

On Oct 30, 2019, the State Administration for Market Regulation (SAMR) and the State Tobacco Monopoly Administration (STMA) jointly issued the October 2019 Announcement. Following the October 2019 Announcement, e-commerce platforms were required to discontinue the online sales of e-vapor.

On Nov 26, 2021, China's State Council announced it had amended the Regulations for the Implementation of the Tobacco Monopoly Law of China to include e-cigarettes and related products.

On Nov 30, 2021, a draft of "Electronic Cigarette" Mandatory National Standards was released.

On Dec 2, 2021, China's State Tobacco Monopoly Administration (STMA) released a draft of the Administrative Measures for E-Cigarettes. On Mar 18, 2022,

RELX was selected as one of the first three evapor brands to test the national transaction platform in Huizhou and Xiamen for three months.

On Oct 1, 2022, the E-Cigarettes Administrative Measures, the National Standards, and the relevant implementing policies and rules became fully effective.

On Mar 22, 2021, the Ministry of Industry and Information Technology issued the Decision to Amend the Implementation Regulations of the Tobacco Monopoly Law of the People's Republic of China (Draft for Comment), which proposes to add "the regulation for next-generation tobacco products including e-cigarettes shall refer to the relevant regulations for cigarettes under the Implementation Regulations." to the Implementation Regulations.

On Mar 11, 2022, STMA issued the Administrative Measures for E-Cigarettes, which came into effect on May 1, 2022;

The second draft of "Electronic Cigarette"

Mandatory National Standards was released and banned flavored e-cigarettes other than those with tobacco flavor.

On Jul 22, 2022, RLX obtained the Tobacco Monopoly License for Manufacturing Enterprise.

On Nov 1, 2022, an excise tax on ecigarettes came into effect:

- E-cigarette
 manufacturers/importers are
 subject to a 36% excise tax
- E-cigarette distributors are subject to an 11% excise tax



Manufacturing

E-cigarette manufacturing enterprises, enterprises holding e-cigarette brands and ecigarette OEM enterprises are required to apply for a Tobacco Monopoly License for Manufacturing Enterprise



Wholesale

E-cigarette wholesale enterprises must apply for a **Tobacco Monopoly License for Wholesale Enterprises**





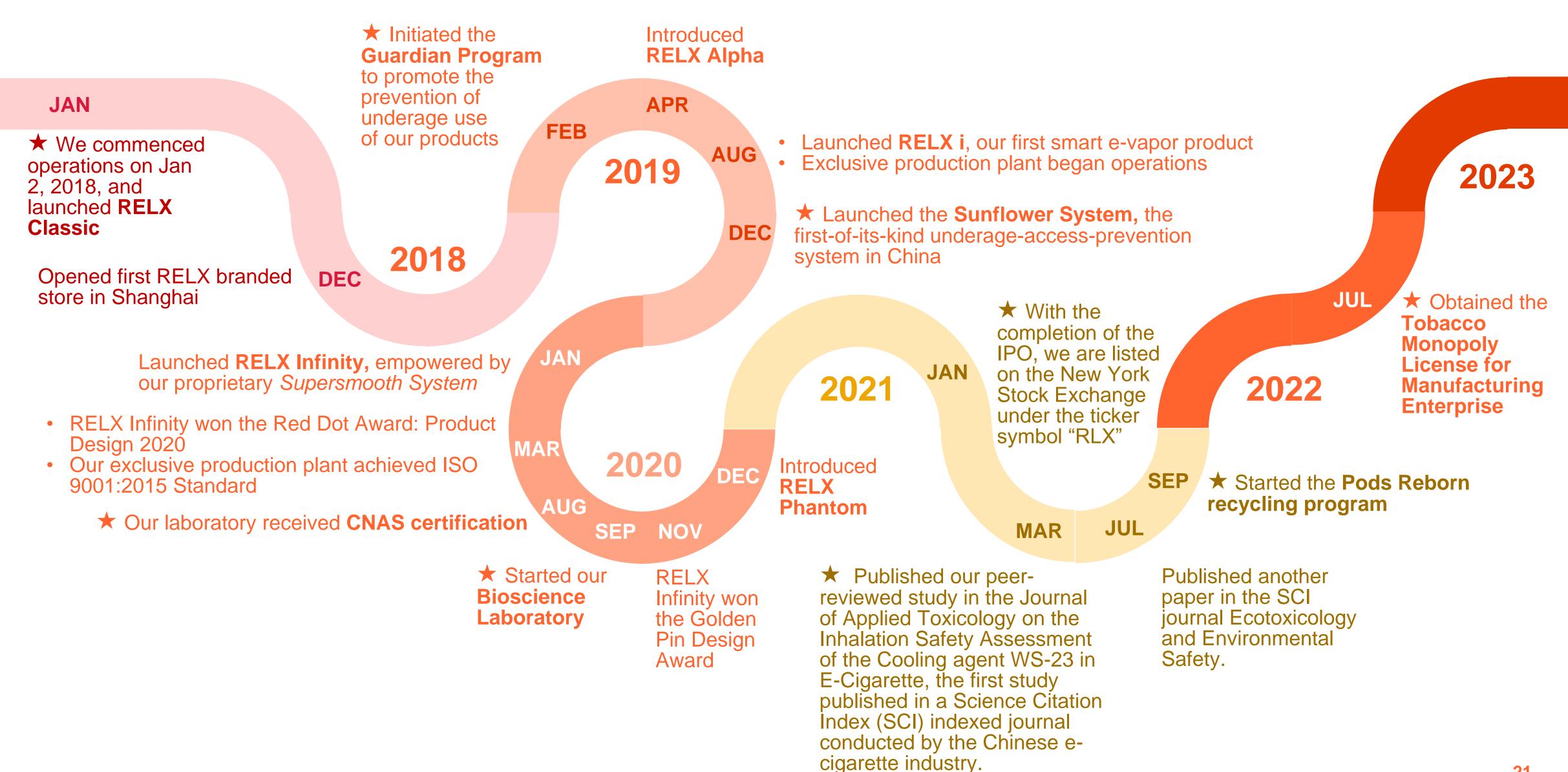
Retail

E-cigarette retailers must apply for a Tobacco
Monopoly License for Retail Business, and they
should purchase e-cigarette products from local ecigarette wholesale enterprises and avoid
conducting any exclusive operations regarding any
marketed e-cigarette products

E-cigarettes, e-atomization material, and e-cigarette nicotine, among others, can only be transacted via the National Transaction Platform.

Company Milestones





Strong R&D Capability





The Whole R&D Process User Evaluation

80 days

500+

Formula Adjustments

100+

Product Tests

197 items

R&D Indicators

By June 2022:

Patents Filed Globally

Cooperative Research Projects

610

In 2021:

"1+4" Science **Research Matrix**



Product Quality

Stable product quality is the cornerstone of scientific research. The only way to draw meaningful scientific conclusions is by ensuring stable quality.

Physiochemical Research

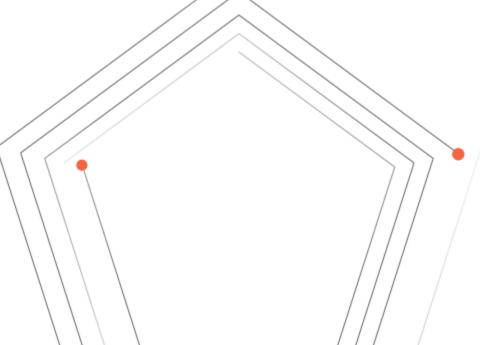
Relying on RLX Tech's Chemistry Laboratory, we study the content of various chemical components in aerosols. We focus on the potential risk components in the released content and accumulate data for our quantitative risk assessment and clinical experiments.





Toxicology Research

We systematically evaluate the toxicity of e-liquid and aerosols, exploring their impacts on different body tissues and in different dimensions. The results can also serve as prerequisites for clinical research.



Long-term Impact Assessment We study changes in the user group's

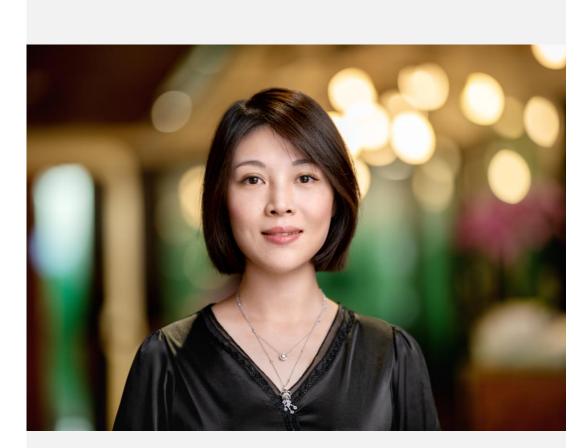
characteristics from a public health perspective. We build comprehensive and complex analytical models and predict the public health impacts of our e-vaping products based on our toxicological and clinical findings.



We track users regularly to monitor changes in physiological indicators and relevant biomarkers in the body. We carry out research on user vaping behavior and nicotine pharmacokinetics.

Management Team with Proven Track Record





Ms. Ying (Kate) Wang

Co-founder Chief Executive Officer

- Ms. Wang served in several leadership roles, including the head of Didi Youxiang and head of Uber China at Didi Chuxing, and as a regional general manager at Uber China, from December 2014 to April 2018. Before joining Uber China, Ms. Wang was a consultant at Bain & Company from October 2013 to December 2014.
- Ms. Wang received a bachelor's degree in finance and law from Xi'an Jiaotong University, a master's degree in management from Xi'an Jiaotong University, and an MBA from Columbia Business School.



Mr. Long (David) Jiang

Co-founder Head of China Sales

- Mr. Jiang is responsible for our distribution and retail management in China. Mr. Jiang has 17 years of extensive experience in fastmoving consumer goods and technology industries, including as a regional general manager at Didi Chuxing, national head of customer marketing and channel in China at Bacardi, senior group key accounts manager at L'Oréal, and senior key account manager at Procter & Gamble.
- Mr. Jiang received a bachelor's degree in mechanical engineering from Tsinghua University and a master's degree in scientific policy strategy and management from the Chinese Academy of Sciences.



Mr. Yilong Wen

Co-founder Head of supply chain, product development and scientific research

- Mr. Wen is responsible for our supply chain, product development, and scientific research.
 Mr. Wen has nine years of experience in fastmoving consumer goods, technology, and automobile industries, including as regional general manager at Didi Chuxing, a vehicle simulation engineer at Mercedes-Benz.
- Mr. Wen received a bachelor's degree in mechanical engineering from Shanghai Jiao Tong University, a bachelor's degree in mechanical engineering from the University of Michigan, and double master's degrees in mechanical engineering, design, and manufacturing from the University of Michigan.



Mr. Chao Lu

Chief Financial Officer

- Before joining the Company, Mr. Lu served as Managing Director and Head of Asia Healthcare Investment Banking at Citigroup, where he was responsible for healthcare client coverage at Citigroup across the Asia Pacific region, education, and other selective consumer client coverage worked in Morgan Stanley Investment Banking, CICC Investment Banking, and the private equity investment industry.
- Mr. Lu received a bachelor's degree in operations research and financial engineering from Princeton University.

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